Beyond Certification: A Typology of Instruments of Private and Community-Based Sustainability Governance in Agri-Food Value Chains

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# Introduction

- Certification of voluntary sustainability standards = main strategy to enhance well-being of producers, workers, communities and the environment in agri-food value chains
- Limited, sometimes even adverse effects and issues of agency make us wonder: what alternative or complementary strategies to certification do value chain actors pursue?
- Growing institutional diversity in strategies of sustainability governance requires **mapping and disentangling of specific instruments**, e.g. on price, ownership, voice, ...
- Recurring combinations of instruments may reveal distinct **archetypes of alternative and complementary strategies**, e.g. resembling solidarity economy, inclusive business, ...
- ... particularly if these archetypes can be linked to **specific theories of change** or impact pathways from instruments to well-being impacts (Oya et al. 2018; Dhillon & Vaca 2018)
- → Build a typology of such strategies, associated instruments and theories of change based on empirical survey data collected on Peruvian coffee and cacao value chain actors

# Data and methods

- 70+ semi-structured survey interviews with actors in Peruvian coffee and cacao sectors
- ... capturing diversity in value chain activities, ownership, size, markets, services, ... with snowball identification of common & unique models (stratified purposive sample)
- So far: transcription, coding and analysis for subset of 20 cases approximating the diversity of instruments expected for the whole sample
- Identification of recurring patterns or combinations of instruments using Formal Concept Analysis (FCA, using Concept Explorer, Ganter & Wille 1996)
- Coding of elements of theories of change using qualitative content analysis (MaxQDA)

# Data analysis

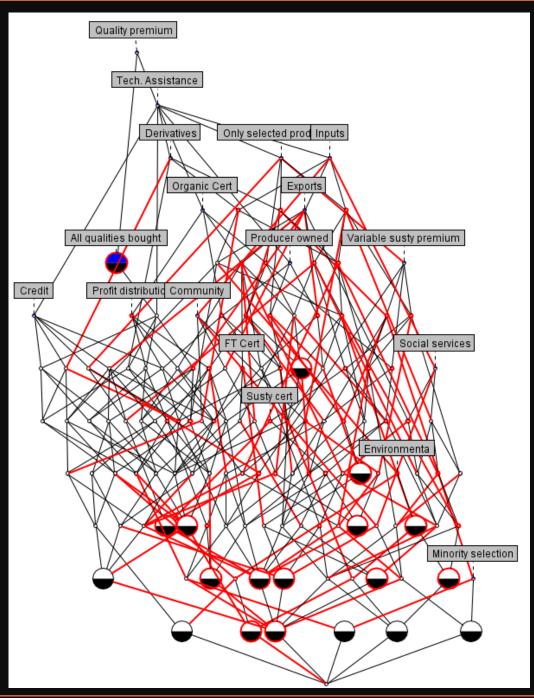
- Conceptual clustering of 20 objects (cases): Producer organizations; intermediary; local & national buyers; nat. & int. exporters; producers; manufacturers ...
- ... wrt 20 attributes (instruments, certifications)
  - Producer-owned; producer-governed; profit distribution
  - Fixed; variables sustainability premium; quality premium; all qualities bought
  - Exports; produces derivatives
  - Buys from selected producers only; minority-oriented selection
  - Technical assistance; input provision; credit provision or access; social services
  - Specific environmental activities; community-oriented activities
  - Fairtrade; Organic; other sustainability certifications (RA, Starbucks CAFE, 4C, AAA)

#### Data analysis



## Results FCA

- Clarification of formal context eliminates one object and two attributes
  - Producer-governed (identical to producer-owned)
  - Fixed sustainability premium (identical to Organic cert)
- 134 concepts, 67 non-empty implications
- Conceptual cluster analysis to be completed and combined with insights from content analysis



## Results QDA

- Selected elements of theories of change found in preliminary qualitative content analysis
  - Producer ownership → producers take decisions → producers build personal relationship with clients
    →trustworthy, long-term relationships
  - Organic certification
- $\rightarrow$  safety of products and production  $\rightarrow$  natural, healthy diet for producer
  - $\rightarrow$  waste management, reforestation  $\rightarrow$  healthy environment
  - $\rightarrow$  competitive advantages in commercialization
  - $\rightarrow$  higher esteem of producers at "local, social, everyday level", as more educated
  - Only buying from selected producers

- $\rightarrow$  producer as direct beneficiary
- $\rightarrow$  transparency, traceability of product  $\rightarrow$  higher value
- + technical assistance  $\rightarrow$  investing directly in producer capacity, better productivity
- + technical assistance  $\rightarrow$  quality assured  $\rightarrow$  better client relations
- Minority selection (women)
- $\rightarrow$  make women's work visible  $\rightarrow$  change social recognition of their work
- $\rightarrow$  receive sustainability premium for women-only coffee

## Discussion

- Identification of clusters of instruments as a novel and potentially promising approach to identify and compare strategies of value chain governance beyond certification
- Further coding of elements of theories of change allows to fill single instruments and clusters with meaning as perceived by implementing actors ...
- ... and to consider differences in underlying goals and assumptions about mechanisms, opening discourse for preferred directions of change based on actors' perspectives
- Basis for process tracing when matched with outcomes and understand effects (2<sup>nd</sup> stage, 2023-24): systematic comparison between certification and other strategies
- Binary attributes may conceal (very) important information: farmgate price, #served, ... could be partially mended through extensive coding of values into fuzzy set (quality?)

## References

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- Oya, Carlos, Florian Schaefer, and Dafni Skalidou. 2018. 'The Effectiveness of Agricultural Certification in Developing Countries: A Systematic Review'. World Development 112 (December): 282–312. <u>https://doi.org/10.1016/j.worlddev.2018.08.001</u>.





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