



BJS9927



JOHN WILEY & SONS, LTD, THE ATRIUM, SOUTHERN GATE, CHICHESTER P019 8SQ, UK

*****PROOF OF YOUR ARTICLE ATTACHED, PLEASE READ CAREFULLY*****

After receipt of your corrections your article will be published initially within the online version of the journal.

PLEASE AIM TO RETURN YOUR CORRECTIONS WITHIN 48 HOURS OF RECEIPT OF YOUR PROOF, THIS WILL ENSURE THAT THERE ARE NO UNNECESSARY DELAYS IN THE PUBLICATION OF YOUR ARTICLE

READ PROOFS CAREFULLY

ONCE PUBLISHED ONLINE OR IN PRINT IT IS NOT POSSIBLE TO MAKE ANY FURTHER CORRECTIONS TO YOUR ARTICLE

- This will be your only chance to correct your proof
- Please note that the volume and page numbers shown on the proofs are for position only

ANSWER ALL QUERIES ON PROOFS (Queries are attached as the last page of your proof.)

- List all corrections and send back via e-mail to the production contact as detailed in the covering e-mail, or mark all corrections directly on the proofs and send the scanned copy via e-mail. Please do not send corrections by fax or post

CHECK FIGURES AND TABLES CAREFULLY

- Check size, numbering, and orientation of figures
- All images in the PDF are downsampled (reduced to lower resolution and file size) to facilitate Internet delivery. These images will appear at higher resolution and sharpness in the printed article
- Review figure legends to ensure that they are complete
- Check all tables. Review layout, title, and footnotes

COMPLETE COPYRIGHT TRANSFER AGREEMENT (CTA) if you have not already signed one

- Please send a scanned signed copy with your proofs by e-mail. **Your article cannot be published unless we have received the signed CTA**

OFFPRINTS

- Free access to the final PDF offprint or your article will be available via Author Services only. Please therefore sign up for Author Services if you would like to access your article PDF offprint and enjoy the many other benefits the service offers.

Additional reprint and journal issue purchases

- Should you wish to purchase additional copies of your article, please click on the link and follow the instructions provided: <http://offprint.cosprinters.com/cos/bw/>
- Corresponding authors are invited to inform their co-authors of the reprint options available.
- Please note that regardless of the form in which they are acquired, reprints should not be resold, nor further disseminated in electronic form, nor deployed in part or in whole in any marketing, promotional or educational contexts without authorization from Wiley. Permissions requests should be directed to mailto: permissionsuk@wiley.com
- For information about 'Pay-Per-View and Article Select' click on the following link: <http://olabout.wiley.com/WileyCDA/Section/id-404512.html>



Impact of case-relevant and case-irrelevant communication within the surgical team on surgical site infection

F. Tschan¹, J. Seelandt¹, S. Keller¹, N. K. Semmer², A. Kurmann³, D. Candinas³ and G. Beldi³

¹Institute of Work and Organizational Psychology, University of Neuchâtel, Neuchâtel, ²Institute of Psychology, University of Berne, and ³Department of Visceral Surgery and Medicine, University Hospital and University of Berne, Berne, Switzerland

Correspondence to: Professor F. Tschan, Institute of Work and Organizational Psychology, University of Neuchâtel, Rue Emile Argand 11, CH-2000 Neuchâtel, Switzerland (e-mail: Franziska.Tschan@unine.ch)

Background: Surgical-site infections (SSIs) are the most common complications after surgery. An influence from talking and distractions during surgery on patient outcomes has been suggested, but there is limited evidence. The aim of this prospective observational study was to assess the relationship between intraoperative communication within the surgical team and SSI, and between intraoperative distractions and SSI.

Methods: This prospective observational study included patients undergoing elective, open abdominal procedures. For each procedure, intraoperative case-relevant and case-irrelevant communication, and intraoperative distractions were observed continuously on site. The influence of communication and distractions on SSI after surgery was assessed using logistic regressions, adjusting for risk factors.

Results: A total of 167 observed procedures were analysed; their mean duration was 4.6(2.1) h. A total of 24 SSIs (14.4 per cent) were diagnosed. Case-relevant communication during the procedure was independently associated with a reduced incidence of organ/space SSI (propensity score-adjusted odds ratio 0.86, 95 per cent c.i. 0.77 to 0.97; $P=0.014$). Case-irrelevant communication during the closing phase of the procedure was independently associated with increased incidence of incisional SSI (propensity score-adjusted odds ratio 1.29, 1.08 to 1.55; $P=0.006$). Distractions had no association with SSI.

Conclusion: More case-relevant communication was associated with fewer organ/space SSIs, and more case-irrelevant communication during wound closure was associated with incisional SSI.

Paper accepted 31 July 2015

Published online in Wiley Online Library (www.bjs.co.uk). DOI: 10.1002/bjs.9927

Introduction

Surgical-site infections (SSIs) are the most common complications in surgery, with highest incidence rates after open abdominal procedures^{1,2}. Despite attempts to reduce SSIs through evidence-based practices, their incidence remains high^{3,4}. Most established risk factors for SSI refer to characteristics of the patient (such as co-morbidities, obesity) and the procedure (such as grade of contamination, duration)⁵. Few studies have explored the impact of the behaviour of the surgical personnel on SSI^{3,6,7}. These studies focused primarily on compliance with hygiene-related protocols and antiseptic procedures^{3,6}, and on the introduction of checklists⁷, but not on effects of teamwork and communication in the operating theatre.

Prospective observational studies during routine surgery emphasize the importance of good teamwork and

cooperation. Communication failures can be observed in almost every procedure⁸, and poor teamwork is linked to procedural error⁹. Briefing before surgery and information-sharing during surgery are related to fewer complications and less mortality¹⁰. With one notable exception¹⁰, the endpoints of studies investigating teamwork and communication in the operating theatre were not clinical outcomes. There is still little direct evidence of a relationship between intraoperative communication and postoperative complications¹¹.

Communication within the surgical team can be case-relevant or case-irrelevant (such as small-talk). Case-relevant communication assures the exchange of information¹⁰ and supports the team in developing a common understanding of the task¹². A common understanding, in turn, makes it easier for team members to anticipate developments and to align their actions



1 accordingly. As a result, team coordination should be
2 smoother^{13,14}, and performance should improve. Case-
3 irrelevant communication during surgery is more ambigu-
4 ous; it may promote a positive work environment in the
5 operative theatre¹⁵, but it also can divert the attention of
6 the surgical team from its main task, and has been found
7 to impair team performance^{16,17}.

8 Case-relevant and case-irrelevant communication may
9 have different effects in different phases of an operation.
10 Case-relevant communication is likely to be beneficial
11 throughout the surgery. Case-irrelevant communication is
12 more likely to occur during routine activities, such as the
13 wound closure phase¹⁸; it may thus distract surgeons while
14 they are suturing, which in turn may increase the risk of
15 incisional infections.

16 In addition to communication, distractions (such as
17 noises, traffic) may also compromise performance^{17,19}.
18 Previous studies have found that more distractions and
19 higher noise levels are related to poorer teamwork in the
20 operating theatre^{17,20}, and that more lapses in discipline
21 (operationalized as traffic, noise and visitors) are related to
22 a higher incidence of SSI³.

23 The primary goal of this prospective observational study
24 was to test the impact of communication within the surgi-
25 cal team on SSI for major elective open abdominal surgery.
26 Specifically, the effect of case-relevant and case-irrelevant
27 communication was studied during the whole surgical pro-
28 cedure, as well as during closure of the abdominal wound
29 on deep/organ and incisional SSI. The secondary aim was
30 to test the effect of distractions within the operating theatre
31 on the incidence of SSI.
32

33 **Methods**

34 **Study design and sample**

35 Patients undergoing elective open abdominal surgery
36 expected to last for at least 1 h were included, when
37 observers were available. Exclusion criteria were laparo-
38 scopic and emergency procedures, and pre-existing SSI.
39 The operations were performed in the visceral surgery
40 department and included procedures on the upper and
41 lower gastrointestinal tract and the hepatobiliary sys-
42 tem. All procedures were open, with median or oblique
43 laparotomy incisions.

44 The surgical procedures were observed by a team
45 of trained psychologists using a reliable observational
46 system²¹.

47 Surgical procedures were selected as follows. Each week,
48 the observer team indicated to the study coordinator the
49 days for which observers were available. The coordinator
50 then chose procedures that met the inclusion criteria for

those dates. If more than one operation met the inclusion
51 criteria, the first procedure of the day was chosen. For
52 225 days indicated, 171 suitable procedures were available
53 and observed. Four observed procedures were excluded
54 before analysis; two patients withdrew consent for the
55 follow-up interview, one patient died within 30 days, and
56 one procedure lasted for less than 30 min.

57 The operations were conducted in a Swiss university
58 hospital. They took place in one of three equally spaced
59 and identical operating theatres, all equipped with a
60 high-efficiency particulate air filter vertical laminar airflow
61 ventilation system. The surgical teams were composed of
62 at least one Board-certified surgeon, at least one resident,
63 one student, one scrub nurse, one or two circulating
64 nurses, at least one anaesthetist and one nurse anaesthetist.

65 The Internal Review Board of the Hospital approved the
66 study. All patients were informed about data collection.
67 Consent from all staff was obtained.
68

69 **Patients and procedures**

70 Preoperative preparation of the patient was performed
71 according to the standards of the clinic and included hair
72 clipping outside the operating theatre, skin disinfection
73 using povidone-iodine-based solution, administration of
74 antibiotics 60–30 min before the incision, with repetition
75 after 6 h of surgery. Drain placements including nasogastric
76 tubes; suture technique and postoperative care were per-
77 formed according to clinical standards.
78

79 Characteristics of the patient (age, sex, smoking history
80 within 30 days, excessive alcohol use, body mass index,
81 diabetes, oral steroid use, malignant diagnosis, American
82 Society of Anesthesiologists (ASA) physical status
83 classification) and of the surgical procedure (wound con-
84 tamination grade, type of surgery, duration of surgery,
85 bowel preparation, blood transfusion during surgery, and
86 whether or not a drain was placed) were extracted from the
87 patient file, surgery report and anaesthetics report. It was
88 also calculated whether the duration of the surgery was
89 above standard values (the 75th percentile) for each type
90 of surgery, as part of the National Nosocomial Infections
91 Surveillance (NNIS) Risk Index, which estimates risks of
92 infection after different procedures².
93

94 **Primary study endpoint**

95 Independent and trained infection control practitioners
96 assessed the presence of SSI according to standards defined
97 by the Centers for Disease Control and Prevention²². This
98 protocol also includes a follow-up phone call 30 days after
99 surgery. If an SSI was suspected, consultants or general
100



1 practitioners were asked to confirm and classify it. SSIs
2 were grouped as: superficial incisional, deep incisional, or
3 organ/space SSI. In line with other authors^{3,23}, superficial
4 and deep incisional SSI were combined into one category.

6 Assessment of communication and distractions

7
8 Case-relevant and case-irrelevant communication, as well
9 as distractions during the procedure, were assessed by
10 direct observation. Trained psychologists observed the
11 operations using an event-coding observational system that
12 has been shown to be reliable²¹. Observers were located in
13 the operating theatre, about 1.5 m from the operation table,
14 facing the lead surgeon. The observations started when the
15 patient was wheeled into the theatre, and ended with the
16 last suture. Analyses refer to the time between incision and
17 insertion of the last stitch.

18 Each exchange of communication within the sterile team
19 (surgeons and scrub nurses), and between the sterile team
20 and anaesthetists, was time-stamped and coded as either
21 case-relevant or case-irrelevant. An exchange of commu-
22 nication was defined as one or several verbal statements
23 related to the same theme and not interrupted by pauses²¹.

24 Case-relevant communication was defined as: exchange
25 about the patient in surgery or the procedure performed.
26 This included: communication about current or future
27 actions and explanations (for example, the surgeons talk
28 about the next steps of the procedure); leadership state-
29 ments (for example, the surgeon requests insertion of a
30 nasogastric tube); and case-related teaching (for example,
31 the surgeon replies to a question on the use of a spe-
32 cific instrument)²¹. Case-relevant communication was
33 expressed as the mean per hour for the entire procedure.

34 Case-irrelevant communication was coded when mem-
35 bers of the sterile team: talked about topics unrelated
36 to the patient or the procedure; or joked or laughed²¹.
37 Case-irrelevant communication was also expressed as the
38 mean per hour for the entire procedure, and as the mean
39 count during the wound closure phase. The closure phase
40 was defined as the last 20 min of the procedure, because
41 this is the duration required for suturing the abdominal fas-
42 cia and skin after midline or oblique laparotomy. This was
43 independent of the duration of the whole procedure.

44 Distraction coding included the following events: noise
45 events produced by a member of the non-sterile team (for
46 instance loud noises when opening packages); traffic in
47 the operating theatre (operationalized by counting doors
48 to the theatre that were opened); and side-conversations
49 in the theatre (non-sterile personnel, including the anaes-
50 thetist, scrub nurses, technicians and visitors engaging
51 in conversation with one another, unless those conver-
52 sations were very quiet). Noise events, door openings

and side-conversations were each expressed as the mean
per hour.

To assess interobserver agreement, 29 (17.4 per cent)
of the 167 operations were observed simultaneously by
two observers. Cohen's weighted κ was used to assess
interobserver agreement, based on 5-min intervals. All
values of κ were greater than 0.70, which is considered
substantial agreement²⁴.

Statistical analysis

The prespecified primary outcomes were incisional or
organ/space SSI. Descriptive information was expressed as
frequencies and percentages for categorical variables, and
as mean(s.d.) for continuous variables. To assess associa-
tions of SSI rates with patient characteristics, procedure
characteristics, communication and distractions, univari-
able logistic regression analyses were performed. Because
the number of outcome events (SSIs) was small, conven-
tional multivariable analysis with all baseline characteristics
as co-variables was not feasible. Therefore the propensity
score co-variable adjustment technique was used^{25,26}. The
variables included in the propensity score were selected
based on *a priori* considerations (Table 1).

Probability values and 95 per cent c.i. were two-tailed.
SPSS[®] for Windows[®] version 22 software (IBM, Armonk,
New York, USA) was used for analysis; $P < 0.050$ was
considered statistically significant. Because no previous
research provided expected effect sizes for the type of
procedures, sample size considerations were based on the
recommendations of Peduzzi and colleagues²⁷, assuming
an overall infection rate of 15–20 per cent.

Results

A total of 167 observed procedures were analysed; their
mean duration was 4.6(2.1)h. Twenty-four patients
(14.4 per cent) developed an SSI; 14 (8.4 per cent) were
deep/organ space SSI and ten (6.0 per cent) incisional SSI.
Descriptive statistics and results of univariable logistic
regression relating patient characteristics and surgery
characteristics to SSI are shown in Table 1. No patient
characteristic or procedure type was significantly related
to SSI. Among the surgical risk factors, blood transfu-
sion during surgery was a significant univariable risk for
incisional, as well for organ/space SSI.

Case-relevant and case-irrelevant communication

Separate univariable analyses showed that case-relevant
communication throughout the procedure was signifi-
cantly associated with a lower risk of space/organ SSI.



Table 1 Patient and surgery characteristics; descriptive statistics and univariable relationships to incisional and organ/space surgical-site infection

	Overall (n = 167)		Organ/space SSI (n = 14)			Incisional SSI (n = 10)		
	No SSI (n = 143)	n*	OR‡	P	n*	OR‡	P	
Patient characteristics								
Age (years)†	61.5(14.5)	60.9(14.6)	63.1(14.3)	1.01(0.97, 1.05)	0.580	67.6(12.5)	1.04(0.98, 1.1)	0.163
Male sex	90 (53.9)	77 (53.8)	7 (50)	0.86 (0.29, 2.57)	0.783	6 (60)	1.29 (0.35, 4.75)	0.706
Smoking in past 30 days	40 (24.0)	37 (25.9)	1 (7)	0.22 (0.03, 1.74)	0.152	2 (20)	0.72 (0.15, 3.53)	0.682
Excessive alcohol use	32 (19.2)	27 (18.9)	3 (21)	1.17 (0.31, 4.49)	0.817	2 (20)	1.07 (0.22, 5.35)	0.930
BMI > 27 kg/m ²	61 (36.5)	52 (36.4)	6 (43)	1.31 (0.43, 3.99)	0.632	3 (30)	0.75 (0.19, 3.03)	0.686
Diabetes mellitus	30 (18.0)	27 (18.9)	2 (14)	0.72 (0.15, 3.39)	0.674	1 (10)	0.48 (0.06, 3.93)	0.492
Oral steroid use	18 (10.8)	15 (10.5)	1 (7)	0.66 (0.08, 5.38)	0.695	2 (20)	2.13 (0.41, 10.99)	0.365
Malignant condition	118 (70.7)	98 (68.5)	12 (86)	2.76 (0.59, 12.83)	0.197	8 (80)	1.84 (0.37, 8.99)	0.453
Surgery characteristics								
Type of surgery								
Upper GI tract	30 (18.0)	29 (20.3)	1 (7)	0.30 (0.04, 2.41)	0.258	0 (0)	–	–
Liver/pancreas	88 (52.7)	73 (51.0)	9 (64)	1.73 (0.55, 5.4)	0.349	6 (60)	1.44 (0.39, 5.32)	0.586
Lower GI tract	33 (19.8)	27 (18.9)	3 (21)	1.17 (0.31, 4.49)	0.817	3 (30)	1.84 (0.45, 7.59)	0.398
Other	16 (9.6)	14 (9.8)	1 (7)	0.71 (0.09, 5.83)	0.749	1 (10)	1.02 (0.12, 8.69)	0.983
Bowel preparation	12 (7.2)	131 (91.6)	1 (7)	0.84 (0.10, 6.98)	0.872	0 (0)	–	–
Duration of surgery (h)†	4.6(2.1)	4.4(1.9)	5.5(2.3)	1.26(0.99, 1.67)	0.064	5.7(3.8)	1.32(1.00, 1.74)	0.047
Duration of surgery > 75th percentile	111 (66.5)	91 (63.6)	12 (86)	3.43 (0.74, 15.92)	0.116	8 (80)	2.29 (0.47, 11.17)	0.307
Blood transfusion during surgery	41 (24.6)	29 (20.3)	7 (50)	3.93 (1.28, 12.09)	0.017	5 (50)	3.93 (1.07, 14.5)	0.040
Drain placed	137 (82.0)	115 (80.4)	13 (93)	3.17 (0.40, 25.22)	0.277	9 (90)	2.19 (0.27, 18.02)	0.466
ASA fitness grade > II	108 (64.7)	94 (65.7)	7 (50)	0.49 (0.16, 1.48)	0.205	7 (70)	1.14 (0.28, 4.62)	0.852
Wound contamination grade > 2	15 (9.0)	14 (9.8)	1 (7)	0.71 (0.09, 5.83)	0.749	0 (0)	–	–

*Number of patients with percentages in parentheses unless indicated otherwise; values are †mean(s.d.) and ‡95 per cent c.i. in parentheses. All patient and surgery characteristics were included in the propensity score. SSI, surgical-site infection; OR, odds ratio; BMI, body mass index; GI, gastrointestinal; ASA, American Society of Anesthesiologists.

Table 2 Communication and distractions during surgery; descriptive statistics, univariable and propensity score-adjusted relationship to incisional or organ/space surgical-site infection

	Organ/space SSI					Incisional SSI						
	Overall*	No SSI*	Mean (s.d.)*	Univariable OR†	Adjusted OR†	Mean (s.d.)*	Univariable OR†	Adjusted OR†	P	P		
Communication												
Case-relevant communication	19.2(6.5)	19.4(6.7)	15.4(3.2)	0.90 (0.81, 0.99)	0.030	0.86 (0.77, 0.97)	0.014	21.6(4.9)	1.05 (0.96, 1.16)	0.296	1.08 (0.95, 1.23)	0.239
Case-irrelevant communication												
Whole procedure	6.2(4.3)	6.0(3.7)	5.9(6.1)	0.98 (0.85, 1.13)	0.780	1.00 (0.86, 1.17)	0.955	9.5(7.8)	1.13 (1.02, 1.26)	0.023	1.19 (1.04, 1.36)	0.012
During closure	3.1(3.2)	2.9(2.9)	2.92(3.3)	1.01 (0.83, 1.22)	0.939	0.98 (0.81, 1.2)	0.869	6.9(4.5)	1.31 (1.12-1.53)	0.001	1.29 (1.08, 1.55)	0.006
Distractions												
Noise	10.2(4.4)	10.4(4.4)	8.3(3.3)	0.87 (0.75, 1.02)	0.088	0.84 (0.71, 1.01)	0.057	10.3(4.7)	1.00 (0.86, 1.16)	0.993	0.97 (0.82, 1.15)	0.723
Door openings (traffic)	31.8(6.3)	31.8(6.6)	31.8(4.6)	1.00 (0.92, 1.09)	0.990	0.99 (0.90, 1.09)	0.787	31.2(5.7)	0.98 (0.89, 1.09)	0.749	0.93 (0.83, 1.05)	0.245
Side-conversations	10.5(5.2)	10.5(5.4)	9.9(3.3)	0.98 (0.87, 1.09)	0.684	0.98 (0.87, 1.10)	0.674	12.6(4.9)	1.07 (0.96, 1.19)	0.222	1.08 (0.95, 1.23)	0.229

*Values are mean(s.d.) events per hour. †values in parentheses are 95 per cent c.i. SSI, surgical-site infection; OR, odds ratio.

Case-irrelevant communication during the whole procedure, and during the closure phase, was a significant univariable risk factor for incisional SSI (Table 2).

Taking known risk factors for SSI into account, adjusted logistic regression analysis was performed, including the propensity score (Table 2). As information on ASA fitness grade, which is part of the NNIS Risk Index, was missing

for three procedures (no SSI), the adjusted logistic regression analysis is based on 164 operations.

The adjusted model shows that more case-relevant communication during the whole procedure (events per hour) was associated with a decreased incidence in organ/space SSI (Fig. 1) (adjusted odds ratio (OR) 0.86, 95 per cent c.i. 0.77 to 0.97; P = 0.014).

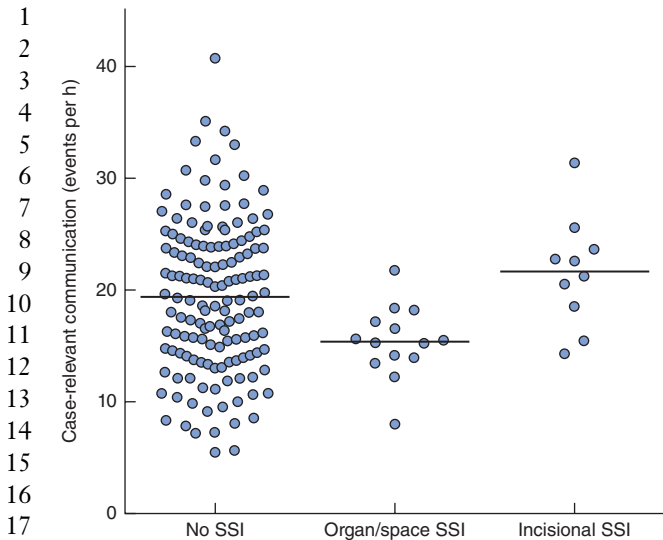


Fig. 1 Case-relevant communication per hour for procedures with no surgical-site infection (SSI) (143 patients), organ/space SSI (14) or incisional SSI (10). Bars denote mean values

Regarding incisional SSI, the adjusted model for case-irrelevant communication throughout the procedure (events per hour) showed that more case-irrelevant communication overall was related to a higher incidence of incisional SSI (adjusted OR 1.19, 1.04 to 1.36; $P=0.012$). In particular, more case-irrelevant communication during closure was related to a higher incidence of incisional SSI (adjusted OR 1.29, 1.08 to 1.55; $P=0.006$). To investigate whether the effect was due to case-irrelevant communication overall, or to case-irrelevant communication during the closure phase, a logistic regression model was used, adjusting for the effect of case-irrelevant communication during closure for the propensity score, as well as for case-irrelevant communication before closure. The results show that more case-irrelevant communication during closure remained significantly related to a higher risk of incisional SSI (adjusted OR 1.23, 1.01 to 1.50; $P=0.048$), whereas case-irrelevant communication before closure was not significant (adjusted OR 1.09, 0.92 to 1.29; $P=0.308$) (Fig. 2).

Perioperative distractions

None of the observed distractions (noise events, door openings, side-conversations) was significantly related to incisional or organ/space SSI in univariable or propensity score-adjusted logistic regression analyses (Table 2).

Discussion

In this study, more case-relevant communication during the whole procedure was associated with a lower risk of

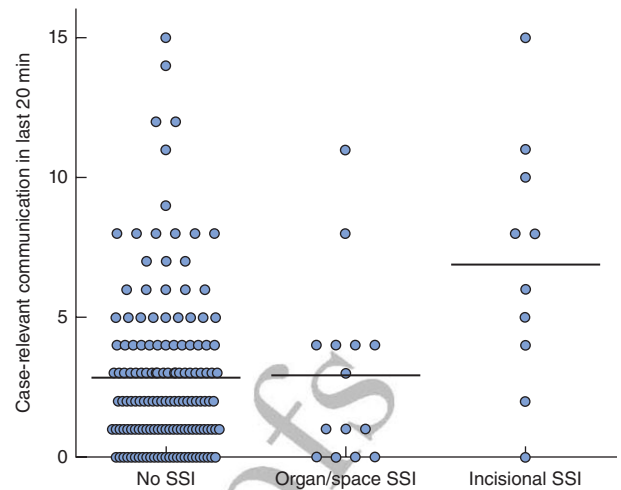


Fig. 2 Case-irrelevant communication in the last 20 min of procedures with no surgical-site infection (SSI) (143 patients), organ/space SSI (14) or incisional SSI (10). Bars denote mean values

organ/space SSI, whereas more case-irrelevant communication during the closure phase was associated with an increased risk of incisional SSI. Distractions were not associated with SSI.

Case-relevant communication assures the exchange of information^{28,29}; less sharing of information has been found to be related to more complications¹⁰. Exchanging case-relevant information may foster a shared understanding of the task within the team. Indeed, studies from medicine and other fields have shown that task-related communication helps team members to cooperate more smoothly³⁰; this is likely to be particularly important during difficult phases of the operation¹⁰. Smooth cooperation implies that the surgeons do not have to switch attention between their primary task and the need to assure team coordination, thus avoiding microinterruptions. In addition, persistent misunderstandings and loss of information have been observed frequently in surgery^{8,31}; they may be attenuated by exchanging more case-relevant communication during the procedure.

Things are more complex for case-irrelevant communication. Case-irrelevant communication may improve team climate. Relaxed communication and the use of humour are seen as an important part of team-building processes^{9,32}. However, case-irrelevant communication may also divert attention from the primary task and may impair performance^{17,19}. The present results support the distracting effect of case-irrelevant communication under specific circumstances: case-irrelevant communication predicted incisional SSI. It appears that case-irrelevant



1 communication during closure was responsible for the
2 higher rate of wound infection.

3 During closure, the most difficult part of the operation
4 is over, and routine activities are left for most team mem-
5 bers (clearing and removing equipment). During routine
6 phases, teams are more likely to engage in case-irrelevant
7 talk¹⁸, which may increase the probability of minor errors
8 for several reasons. First, performing a manual task while
9 engaging in an unrelated conversation is a form of multi-
10 tasking, which may increase the likelihood of errors³³.
11 Second, negative effects of demanding tasks often mani-
12 fest themselves only after the period of high workload³⁴,
13 because attentiveness often decreases when people start
14 to relax. For example, residents working long hours have
15 more car accidents on their way home³⁵. Third, although
16 supervised by an experienced surgeon, closure of the
17 abdominal wall is often performed by a junior surgeon,
18 for whom suturing is not yet a routine task^{36,37}. In con-
19 trast to experienced surgeons, who can shield themselves
20 quite well from distractions^{38,39}, the performance of junior
21 surgeons, including manual performance, tends to degrade
22 in distracting environments^{16,40–42}. Lower concentration
23 may induce less careful suturing, more damaged tissue, or
24 too much tension in the sutures, thus raising the risk of
25 incisional SSI. Fatigue may be an additional aggravating
26 factor⁴³.

27 These results confirm the findings of a previous study³
28 suggesting that lapses in discipline increase the risk of SSI.
29 They refine these earlier findings by identifying the most
30 sensitive phase (wound closure) for this effect. It is, how-
31 ever, not clear why only case-irrelevant communication
32 affected the surgeons in the closure phase, and other dis-
33 tractions did not. It is possible that conversation conveys
34 meaning to a greater extent than other distractions. Mean-
35 ingful noise is difficult to ignore⁴⁴, and is more likely to
36 impair concentration and coordination¹⁷.

37 This study also adds to the growing evidence that
38 the quality of teamwork in the operating theatre is
39 related to patient outcomes¹¹. A shared understanding
40 of important characteristics of a situation is a central
41 feature of good teamwork, as suggested by the finding
42 that operations done by familiar teams result in fewer
43 complications^{45,46}. Case-related communication may be
44 an efficient way to achieve this common understanding.
45 However, there is an alternative explanation that cannot
46 be ruled out: it is possible that case-related is simply a
47 marker of good teamwork. This alternative explanation
48 would imply that improving teamwork would result in
49 better communication; the present interpretation implies
50 that improving communication would result in better
51 teamwork.
52

Using behaviour observation as a method, and simulta-
neously assessing case-relevant and case-irrelevant com-
munication as well as distractions, constitutes a strength
of this study. This method allowed communication to be
assessed separately during the closure phase of the pro-
cedure. Furthermore, whereas most other studies investi-
gated procedures lasting less than 2 h⁴⁷, this study focused
on long, open abdominal procedures with the highest risk
of SSI. A strength of this study is also the focus on every-
day behaviour, rather than on communication failure^{48,49};
general, ordinary aspects of communication measurably
affected SSI. This supports previous findings that intraop-
erative behaviour that is not dramatic, yet lacks focus, may
cause minor errors that often go unnoticed³.

The present study is limited by the fact that a controlled
randomized design was not feasible; instead a prospective
design was adopted. However, reverse causation is not a
plausible explanation for the present results, because SSIs
were assessed after the operation and pre-existing SSIs
were excluded. Most importantly, the exact mechanisms
linking communication events to SSI remain unexplored.
Because this was a single-site study and only elective open
abdominal surgery was included, generalization of the
results is limited. Many confounding factors, including
team climate, and thus probably also communication, may
vary considerably between hospitals⁵⁰.

This study measured the effect of intraoperative com-
munication on SSIs because they are the most frequent
complications in surgery. The results highlight the impor-
tance of understanding intraoperative communication.
Case-relevant communication during the whole proce-
dure appeared to reduce the risk of organ/space SSI,
whereas case-irrelevant communication during the closure
phase seemed to increase the risk of incisional SSI. Yet,
case-irrelevant communication can foster a positive team
climate⁹, and it is understandable that the surgical team
relaxes after a long and difficult procedure¹⁸. Prohibiting
case-irrelevant communication might create tension and
frustration, which may have detrimental effects. It may
be more appropriate for teams to adapt behaviour to the
situation by allowing a short period of tension release
or a break, before focusing anew on the task of wound
closure⁵¹.

Acknowledgements

The authors thank B. Dubach (head nurse) and U. Klopsch
(technician) for their support; P. Jüni for statistical advice
and critical comments on the manuscript; K. Tal for edi-
torial assistance; C. Gfeller, S. Huber, N. Jenni, F. Leupi,
M. Monnier and A. Püschel (observers) for assisting in data



1 collection; and D. Brand, M. Künzi and B. Uhlmann (study
2 nurses) for collecting the follow-up data.
3 *Disclosure:* The authors declare no conflict of interest.

References

- 1 Sax H, Uçkay I, Balmelli C, Bernasconi E, Boubaker K,
2 Mühlemann K *et al.* Overall burden of healthcare-associated
3 infections among surgical patients: results of a national
4 study. *Ann Surg* 2011; **253**: 365–370.
- 5
6
7
8
9
10
11
12
13
14
15
16
17
18
19
20
21
22
23
24
25
26
27
28
29
30
31
32
33
34
35
36
37
38
39
40
41
42
43
44
45
46
47
48
49
50
51
52
1
2
3
4
5
6
7
8
9
10
11
12
13
14
15
16
17
18
19
20
21
22
23
24
25
26
27
28
29
30
31
32
33
34
35
36
37
38
39
40
41
42
43
44
45
46
47
48
49
50
51
52
- 1 National Nosocomial Infections Surveillance System.
2 National Nosocomial Infections Surveillance (NNIS) system
3 report, data summary from January 1992 through June 2004,
4 issued October 2004. *Am J Infect Control* 2004; **32**: 470–485.
- 5 Beldi G, Bisch-Knaden S, Banz V, Mühlemann K, Candinas
6 D. Impact of intraoperative behavior on surgical site
7 infections. *Am J Surg* 2009; **198**: 157–162.
- 8 Mu Y, Edwards JR, Horan TC, Berrios-Torres SI, Fridkin
9 SK. Improving risk-adjusted measures of surgical site
10 infection for the National Healthcare Safety Network.
11 *Infection Control Hosp Epidemiol* 2011; **32**: 970–986.
- 12 Mangram AJ, Horan TC, Pearson ML, Silver LC, Jarvis
13 WR. Guideline for prevention of surgical site infection,
14 1999. Centers for Disease Control and Prevention (CDC)
15 hospital infection control practices advisory committee. *Am*
16 *J Infect Control* 1999; **27**: 97–132.
- 17 Pittet D, Allegranzi B, Sax H, Dharan S, Pessoa-Silva CL,
18 Donaldson L *et al.* Evidence-based model for hand
19 transmission during patient care and the role of improved
20 practices. *Lancet Infect Dis* 2006; **6**: 641–652.
- 21 Haynes AB, Weiser TG, Berry WR, Lipsitz SR, Breizat AH,
22 Dellinger EP *et al.* A surgical safety checklist to reduce
23 morbidity and mortality in a global population. *N Engl J*
24 *Med* 2009; **360**: 491–499.
- 25 Lingard L, Espin S, Whyte S, Regehr G, Baker GR,
26 Reznick R *et al.* Communication failures in the operating
27 room: an observational classification of recurrent types and
28 effects. *Qual Saf Health Care* 2004; **13**: 330–334.
- 29 Catchpole K, Mishra A, Handa A, McCulloch P. Teamwork
30 and error in the operating room: analysis of skills and roles.
31 *Ann Surg* 2008; **247**: 699–706.
- 32 Mazzocco K, Petitti DB, Fong KT, Bonacum D, Brookey J,
33 Graham S *et al.* Surgical team behaviors and patient
34 outcomes. *Am J Surg* 2009; **197**: 678–685.
- 35 Nagpal K, Vats A, Lamb B, Ashrafian H, Sevdalis N,
36 Vincent C *et al.* Information transfer and communication in
37 surgery: a systematic review. *Ann Surg* 2010; **252**: 225–239.
- 38 Westli HK, Johnsen BH, Eid J, Rasten I, Brattebo G.
39 Teamwork skills, shared mental models, and performance in
40 simulated trauma teams: an independent group design. *Scand*
41 *J Trauma Resusc Emerg Med* 2010; **18**: 47.
- 42 Weaver SJ, Rosen MA, DiazGranados D, Lazzara EH,
43 Lyons R, Salas E *et al.* Does teamwork improve performance
44 in the operating room? A multilevel evaluation. *Jt Comm J*
45 *Qual Patient Saf* 2010; **36**: 133–142.
- 46 Hazlehurst B, McMullen CK, Gorman PN. Distributed
47 cognition in the heart room: how situation awareness arises
48 from coordinated communications during cardiac surgery.
49 *J Biomed Inform* 2007; **40**: 539–551.
- 50 Nurok M, Evans LA, Lipsitz S, Satwicz P, Kelly A,
51 Frankel A. The relationship of the emotional climate of
52 work and threat to patient outcome in a high-volume
53 thoracic surgery operating room team. *BMJ Qual Saf* 2011;
54 **20**: 237–242.
- 55 Feuerbacher RL, Funk K, Spight DH, Diggs BS, Hunter JG.
56 Realistic distractions and interruptions that impair simulated
57 surgical performance by novice surgeons. *Arch Surg* 2012;
58 **147**: 1026–1030.
- 59 Wheelock A, Suliman A, Wharton R, Babu ED, Hull L,
60 Vincent C *et al.* The impact of operating room distractions
61 on stress, workload, and teamwork. *Ann Surg* 2015; **261**:
62 1079–1084.
- 63 Katz P. Ritual in the operating-room. *Ethnology* 1981; **20**:
64 335–350.
- 65 Sevdalis N, Healey AN, Vincent CA. Distracting
66 communications in the operating theatre. *J Eval Clin Pract*
67 2007; **13**: 390–394.
- 68 Kurmann A, Peter M, Tschan F, Mühlemann K, Candinas
69 D, Beldi G. Adverse effect of noise in the operating theatre
70 on surgical-site infection. *Br J Surg* 2011; **7**: 1021–1025.
- 71 Seelandt JC, Tschan F, Keller S, Beldi G, Jenni N, Kurmann
72 A *et al.* Assessing distractors and teamwork during surgery:
73 developing an event-based method for direct observation.
74 *BMJ Qual Saf* 2014; **23**: 918–929.
- 75 Emori TG, Culver DH, Horan TC, Jarvis WR, White JW,
76 Olson DR *et al.* National Nosocomial Infections
77 Surveillance System (NNIS): description of surveillance
78 methods. *Am J Infect Control* 1991; **19**: 19–35.
- 79 Blumetti J, Luu M, Sarosi G, Hartless K, McFarlin J, Parker
80 B *et al.* Surgical site infections after colorectal surgery: do
81 risk factors vary depending on the type of infection
82 considered? *Surgery* 2007; **142**: 704–711.
- 83 Landis JR, Koch GG. The measurement of observer
84 agreement for categorical data. *Biometrics* 1977; **33**:
85 159–174.
- 86 da Costa BR, Gahl B, Jüni P. Tools and
87 techniques – statistics: propensity score techniques.
88 *EuroIntervention* 2014; **10**: 761–767.
- 89 Austin PC. An introduction to propensity score methods for
90 reducing the effects of confounding in observational studies.
91 *Multivariate Behav Res* 2011; **46**: 399–424.
- 92 Peduzzi P, Concato J, Kemper E, Holford TR, Feinstein
93 AR. A simulation study of the number of events per variable
94 in logistic regression analysis. *J Clin Epidemiol* 1996; **49**:
95 1373–1379.
- 96 Healey AN, Undre S, Vincent CA. Defining the technical
97 skills of teamwork in surgery. *Qual Saf Health Care* 2006;
98 **15**: 231–234.
- 99 Wong HW, Forrest D, Healey A, Shirafkan H, Hanna GB,
100 Vincent CA *et al.* Information needs in operating room



- 1 teams: what is right, what is wrong, and what is needed?
2 *Surg Endosc* 2011; **25**: 1913–1920.
- 3 30 Youngson GG, Flin R. Patient safety in surgery:
4 non-technical aspects of safe surgical performance. *Patient*
5 *Saf Surg* 2010; **4**: 4.
- 6 31 Gillespie BM, Chaboyer W, Fairweather N. Interruptions
7 and miscommunications in surgery: an observational study.
8 *AORN J* 2012; **95**: 576–590.
- 9 32 Weigl M, Antoniadis S, Chiapponi C, Bruns C, Sevdalis N.
10 The impact of intra-operative interruptions on surgeons'
11 perceived workload: an observational study in elective
12 general and orthopedic surgery. *Surg Endosc* 2015; **29**:
13 145–153.
- 14 33 Klauer SG, Dingus TA, Neale VL, Sudweeks J, Ramsey D.
15 *The Impact of Driver Inattention on Near-Crash/Crash Risk: an*
16 *Analysis Using the 100-Car Naturalistic Driving Study Data*
17 (Rep. No. DOT HS 810 594). National Highway Traffic
18 Safety Administration: Washington, DC, 2006.
- 19 34 Hockey GRJ. Compensatory control in the regulation of
20 human performance under stress and high workload: a
21 cognitive–energetical framework. *Biol Psychol* 1997;
22 **45**: 73–93.
- 23 35 Krauss AD, Chen PY, DeArmond S, Moorcroft B.
24 Sleepiness in the workplace: causes, consequences, and
25 countermeasures. *International Review of Industrial and*
26 *Organizational Psychology* 2003; **18**: 81–130.
- 27 36 Stenvik M, Tjomsland O, Lien S, Gunnes S,
28 Kirkeby-Garstad I, Astudillo R. Effect of subcutaneous
29 suture line and surgical technique on wound infection after
30 saphenectomy in coronary artery bypass grafting: a
31 prospective randomised study. *Scand Cardiovasc J* 2006;
32 **40**: 234–237.
- 33 37 Raval MV, Wang X, Cohen ME, Ingraham AM, Bentrem
34 DJ, Dimick JB *et al.* The influence of resident involvement
35 on surgical outcomes. *J Am Coll Surg* 2011; **212**: 889–898.
- 36 38 Moorthy K, Munz Y, Undre S, Darzi A. Objective
37 evaluation of the effect of noise on the performance of a
38 complex laparoscopic task. *Surgery* 2004; **136**: 25–30.
- 39 39 Wiegmann DA, ElBardissi AW, Dearani JA, Daly RC, Sundt
40 TM III. Disruptions in surgical flow and their relationship
41 to surgical errors: an exploratory investigation. *Surgery*
42 2007; **142**: 658–665.
- 43 40 Goodell KH, Cao CG, Schwaitzberg SD. Effects of
44 cognitive distraction on performance of laparoscopic surgical
45 tasks. *J Laparoendosc Adv Surg Tech A* 2006; **16**: 94–98.
- 46 41 Hsu KE, Man FY, Gizicki RA, Feldman LS, Fried GM. 53
47 Experienced surgeons can do more than one thing at a time: 54
48 effect of distraction on performance of a simple laparoscopic 55
49 and cognitive task by experienced and novice surgeons. *Surg* 56
50 *Endosc* 2008; **22**: 196–201. 57
- 51 42 Gallagher AG, Satava RM, O'Sullivan GC. Attentional 58
52 capacity: an essential aspect of surgeon performance. *Ann* 59
53 *Surg* 2015; **261**: e60–e61. 60
- 54 43 Denisco R, Drummond J, Gravenstein J. The effect of 61
55 fatigue on the performance of a simulated anesthetic 62
56 monitoring task. *J Clin Monitor Comp* 1987; **3**: 22–24. 63
- 57 44 Engelmann CR, Neis JP, Kirschbaum C, Grote G, Ure BM. 64
58 A noise-reduction program in a pediatric operation theatre 65
59 is associated with surgeon's benefits and a reduced rate of 66
60 complications: a prospective controlled clinical trial. *Ann* 67
61 *Surg* 2014; **259**: 1025–1033. 62
- 62 45 Brown ML, Parker SE, Quiñonez LG, Li Z, Sundt TM. 63
63 Can the impact of change of surgical teams in cardiovascular 64
64 surgery be measured by operative mortality or morbidity? 65
65 A propensity adjusted cohort comparison. *Ann Surg* 2011; 66
66 **253**: 385–392. 67
- 67 46 Kurmann A, Keller S, Tschan-Semmer F, Seelandt J, 68
68 Semmer N, Candinas D *et al.* Impact of team familiarity in 69
69 the operating room on surgical complications. *World J Surg* 70
70 2014; **38**: 3047–3052. 71
- 71 47 Healey AN, Sevdalis N, Vincent C. Measuring 72
72 intra-operative interference from distraction and 73
73 interruption observed in the operating theatre. *Ergonomics* 74
74 2006; **49**: 589–604. 75
- 75 48 Gawande AA, Zinner MJ, Studdert DM, Brennan TA. 76
76 Analysis of errors reported by surgeons at three teaching 77
77 hospitals. *Surgery* 2003; **133**: 614–621. 78
- 78 49 Greenberg CC, Regenbogen SE, Studdert DM, Lipsitz SR, 79
79 Rogers SO, Zinner MJ *et al.* Patterns of communication 80
80 breakdowns resulting in injury to surgical patients. *J Am Coll* 81
81 *Surg* 2007; **204**: 533–540. 82
- 82 50 Sexton JB, Makary MA, Tersigni AR, Pryor D, Hendrich A, 83
83 Thomas EJ *et al.* Teamwork in the operating room: frontline 84
84 perspectives among hospitals and operating room personnel. 85
85 *Anesthesiology* 2006; **105**: 877–884. 86
- 86 51 Engelmann C, Schneider M, Kirschbaum C, Grote G, 87
87 Dingemann J, Schoof S *et al.* Effects of intraoperative 88
88 breaks on mental and somatic operator fatigue: a 89
89 randomized clinical trial. *Surg Endosc* 2011; **25**: 90
90 1245–1250. 91
92
93
94
95
96
97
98
99
100
101
102
103
104



QUERIES TO BE ANSWERED BY AUTHOR

IMPORTANT NOTE: Please mark your corrections and answers to these queries directly onto the proof at the relevant place. **DO NOT** mark your corrections on this query sheet.

Queries from the Copyeditor:

AQ1. Please confirm that given names (red) and surnames/family names (green) have been identified correctly



WILEY AUTHOR DISCOUNT CLUB

We would like to show our appreciation to you, a highly valued contributor to Wiley's publications, by offering a **unique 25% discount** off the published price of any of our books*.

All you need to do is apply for the **Wiley Author Discount Card** by completing the attached form and returning it to us at the following address:

The Database Group (Author Club)
John Wiley & Sons Ltd
The Atrium
Southern Gate
Chichester
PO19 8SQ
UK

Alternatively, you can **register online** at www.wileyeurope.com/go/authordiscount
Please pass on details of this offer to any co-authors or fellow contributors.

After registering you will receive your Wiley Author Discount Card with a special promotion code, which you will need to quote whenever you order books direct from us.

The quickest way to order your books from us is via our European website at:

<http://www.wileyeurope.com>

Key benefits to using the site and ordering online include:

- Real-time SECURE on-line ordering
- Easy catalogue browsing
- Dedicated Author resource centre
- Opportunity to sign up for subject-orientated e-mail alerts

Alternatively, you can order direct through Customer Services at:
cs-books@wiley.co.uk, or call +44 (0)1243 843294, fax +44 (0)1243 843303

So take advantage of this great offer and return your completed form today.

Yours sincerely,

Verity Leaver
Group Marketing Manager
author@wiley.co.uk

*TERMS AND CONDITIONS

This offer is exclusive to Wiley Authors, Editors, Contributors and Editorial Board Members in acquiring books for their personal use. There must be no resale through any channel. The offer is subject to stock availability and cannot be applied retrospectively. This entitlement cannot be used in conjunction with any other special offer. Wiley reserves the right to amend the terms of the offer at any time.



REGISTRATION FORM For Wiley Author Club Discount Card

To enjoy your 25% discount, tell us your areas of interest and you will receive relevant catalogues or leaflets from which to select your books. Please indicate your specific subject areas below.

Accounting	<input type="checkbox"/>	Architecture	<input type="checkbox"/>
Public	<input type="checkbox"/>		
Corporate	<input type="checkbox"/>	Business/Management	<input type="checkbox"/>
Chemistry	<input type="checkbox"/>	Computer Science	<input type="checkbox"/>
Analytical	<input type="checkbox"/>	Database/Data Warehouse	<input type="checkbox"/>
Industrial/Safety	<input type="checkbox"/>	Internet Business	<input type="checkbox"/>
Organic	<input type="checkbox"/>	Networking	<input type="checkbox"/>
Inorganic	<input type="checkbox"/>	Programming/Software	<input type="checkbox"/>
Polymer	<input type="checkbox"/>	Development	
Spectroscopy	<input type="checkbox"/>	Object Technology	<input type="checkbox"/>
Encyclopedia/Reference	<input type="checkbox"/>	Engineering	<input type="checkbox"/>
Business/Finance	<input type="checkbox"/>	Civil	<input type="checkbox"/>
Life Sciences	<input type="checkbox"/>	Communications Technology	<input type="checkbox"/>
Medical Sciences	<input type="checkbox"/>	Electronic	<input type="checkbox"/>
Physical Sciences	<input type="checkbox"/>	Environmental	<input type="checkbox"/>
Technology	<input type="checkbox"/>	Industrial	<input type="checkbox"/>
		Mechanical	<input type="checkbox"/>
Earth & Environmental Science	<input type="checkbox"/>	Finance/Investing	<input type="checkbox"/>
Hospitality	<input type="checkbox"/>	Economics	<input type="checkbox"/>
		Institutional	<input type="checkbox"/>
		Personal Finance	<input type="checkbox"/>
Genetics	<input type="checkbox"/>	Life Science	<input type="checkbox"/>
Bioinformatics/	<input type="checkbox"/>		
Computational Biology	<input type="checkbox"/>	Landscape Architecture	<input type="checkbox"/>
Proteomics	<input type="checkbox"/>	Mathematics	<input type="checkbox"/>
Genomics	<input type="checkbox"/>	Statistics	<input type="checkbox"/>
Gene Mapping	<input type="checkbox"/>		
Clinical Genetics	<input type="checkbox"/>	Manufacturing	<input type="checkbox"/>
Medical Science	<input type="checkbox"/>	Materials Science	<input type="checkbox"/>
Cardiovascular	<input type="checkbox"/>		
Diabetes	<input type="checkbox"/>	Psychology	<input type="checkbox"/>
Endocrinology	<input type="checkbox"/>	Clinical	<input type="checkbox"/>
Imaging	<input type="checkbox"/>	Forensic	<input type="checkbox"/>
Obstetrics/Gynaecology	<input type="checkbox"/>	Social & Personality	<input type="checkbox"/>
Oncology	<input type="checkbox"/>	Health & Sport	<input type="checkbox"/>
Pharmacology	<input type="checkbox"/>	Cognitive	<input type="checkbox"/>
Psychiatry	<input type="checkbox"/>	Organizational	<input type="checkbox"/>
		Developmental & Special Ed	<input type="checkbox"/>
		Child Welfare	<input type="checkbox"/>
		Self-Help	<input type="checkbox"/>
Non-Profit	<input type="checkbox"/>	Physics/Physical Science	<input type="checkbox"/>



I confirm that I am (*delete where not applicable):

a **Wiley** Book Author/Editor/Contributor* of the following book(s):
ISBN:
ISBN:

a **Wiley** Journal Editor/Contributor/Editorial Board Member* of the following journal(s):

SIGNATURE: Date:

PLEASE COMPLETE THE FOLLOWING DETAILS IN BLOCK CAPITALS:

TITLE: (e.g. Mr, Mrs, Dr) FULL NAME:

JOB TITLE (or Occupation):

DEPARTMENT:

COMPANY/INSTITUTION:

ADDRESS:

.....

TOWN/CITY:

COUNTY/STATE:

COUNTRY:

POSTCODE/ZIP CODE:

DAYTIME TEL:

FAX:

E-MAIL:

YOUR PERSONAL DATA

We, John Wiley & Sons Ltd, will use the information you have provided to fulfil your request. In addition, we would like to:

1. Use your information to keep you informed by post of titles and offers of interest to you and available from us or other Wiley Group companies worldwide, and may supply your details to members of the Wiley Group for this purpose.
[] Please tick the box if you do **NOT** wish to receive this information
2. Share your information with other carefully selected companies so that they may contact you by post with details of titles and offers that may be of interest to you.
[] Please tick the box if you do **NOT** wish to receive this information.

E-MAIL ALERTING SERVICE

We also offer an alerting service to our author base via e-mail, with regular special offers and competitions. If you **DO** wish to receive these, please opt in by ticking the box [].

If, at any time, you wish to stop receiving information, please contact the Database Group (databasegroup@wiley.co.uk) at John Wiley & Sons Ltd, The Atrium, Southern Gate, Chichester, PO19 8SQ, UK.

TERMS & CONDITIONS

This offer is exclusive to Wiley Authors, Editors, Contributors and Editorial Board Members in acquiring books for their personal use. There should be no resale through any channel. The offer is subject to stock availability and may not be applied retrospectively. This entitlement cannot be used in conjunction with any other special offer. Wiley reserves the right to vary the terms of the offer at any time.

PLEASE RETURN THIS FORM TO:

Database Group (Author Club), John Wiley & Sons Ltd, The Atrium, Southern Gate, Chichester, PO19 8SQ, UK author@wiley.co.uk
Fax: +44 (0)1243 770154